



RAPAK Closing Conference Participants, Islamabad

RAPAK: Implementing best practices in Risk Analysis at Pakistan's borders

Strengthening Pakistan's border services is key to **ensuring safe mobility in and out of the country and preventing unsafe and irregular migration**. The project 'Support to Federal Investigation Agency's (FIA) capacities - for enhanced risk management - Pilot project (RAPAK)' supported the establishment of the FIA's first-ever Risk Analysis Unit (RAU). FIA officials received training from top international experts from European Union Member States to develop Risk Analysis skills and products. Through the various project activities, **Pakistani officials gained tools to help modernise systems, improve coordination within the agency, and better identify and respond to threats at Pakistan's borders.**

“The Risk Analysis Unit is the ‘brain’ of the organisation”

RAU Headquarters Official Opening



This quote from a representative of the FIA captures the success of the project. Not only was a Risk Analysis Unit implemented for the first time in Pakistan's FIA for improving border security, but the unit has become essential to the agency's work. Although planned for the end of the project, the new unit was formed within the first six months of the project, and one year later was formalised through the opening of an official headquarters office - allowing for more advanced activities and trainings than were originally envisioned.

The **alphabet of the Risk Analysis Unit's success:**

- A. A Risk Analysis Unit at HQ established;
- B. 15 Border Cross Points equipped with trained FIA focal points, Risk Analysis workstations;
- C. Cooperation with international partners via two study visits to EU member states;
- D. Daily situational reporting and use of new Risk Analysis products;
- E. Effective Risk Profiling translated into increase in detections of irregular migration at borders;
- F. Future-focused: a second phase will build on these achievements.

Hands-on training for officers

The project was praised by all participants for the **hands-on, practical approach to training and workshops**. Instead of theoretical trainings, participants learned and put into practice Risk Analysis skills, giving space for asking questions and even requesting more advanced training. *"I observed that there is a visible change in the practices of the staff who got an opportunity to attend capacity building event(s). They apply their new knowledge [to their daily routine]"*.
– RPAK stakeholder.



Knowledge shared, cooperation strengthened

By sharing expertise from EU member states and Frontex headquarters, FIA officials had the opportunity to see top-of-the-line Risk Analysis operations in action. These visits served also to strengthen relationships between the EU member states involved and FIA Pakistan, paving the way for increased cooperation on irregular migration and anti-smuggling in the future.

Building momentum: programme advances to phase II

Phase II began on 1 May 2025. It will further advance the changes observed and successes already recorded in the pilot phase, such as **increased inter and intra-agency cooperation**.

"A set of initial recommendations for cooperation between Risk Analysis and anti-smuggling unit are established" – RAPAK stakeholder.

About the MPF

This project is part of the EU-funded Migration Partnership Facility (MPF), managed by the International Centre for Migration Policy Development (ICMPD) to support the external dimension of the EU's migration policy. MPF funds projects that promote dialogue and cooperation on migration and mobility between EU Member States and partner countries outside the EU.

About the project

The project 'Support to Federal Investigation Agency's capacities - for enhanced risk management - Pilot project (RAPAK)' was running between January 2023 and February 2025. The project was implemented by ICMPD in Pakistan with funding from the European Union and the Ministry of Interior of Austria, in collaboration with the Federal Investigation Agency (FIA) of Pakistan.

About the evaluation

Testimonies used in this document were gathered as part of the final evaluation of the project, completed in 2025. The evaluation was led by Blomeyer & Sanz who makes part of a consortium of six consultancies and NGOs, namely Blomeyer & Sanz, Diversity Development Group, Migration Policy Group, Policy Impact Lab, Samuel Hall and Tandans.



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