

**BORDER MANAGEMENT**

# Support to Federal Investigation Agency's Capacities for Enhanced Risk Management (RAPAK)

 Project completed

## About the Project

The RAPAK project supported the Government of Pakistan to strengthen the capacity of its Federal Investigation Agency (FIA). The project established a functioning Risk Analysis Unit (RAU) at the Federal Investigation Agency (FIA) headquarters, an institutional and procedural framework for the RAU, analytical tools, information exchange mechanisms and training materials as well a cadre of national experts on risk analysis. The piloting of the new risk analysis function contributed to the FIA's mission to identify and reduce irregular migration at Pakistan's borders, while the analytical products produced by the RAU provided improved guidance to operational officers on the identification of risks and threats present at the borders.



### Partners

This project was implemented by the ICMPD office in Pakistan on behalf of Austria and under the Technical Assistance and Support Component of MPF.



### Countries

Pakistan, Austria



### Time frame

**January 2023 – March 2025** (26 months)



### Budget

**EUR 920,194.54** (95% from ISF Borders and Visa)

## Activities



Islamabad, September 2024: Official inauguration of the Risk Analysis Office in the FIA headquarters by the FIA Director General, representatives of the European Union Delegation to Pakistan and ICMPD



### Establishment of an operational FIA Risk Analysis Unit at the HQ level

An operational RAU consisting of four staff permanently assigned to a newly refurbished and fully equipped office space was established at the Immigration Wing of FIA HQ in Islamabad. Additionally, policy-level and institutional tools were developed to guide the implementation of the risk analysis model in the FIA. This includes a Risk Analysis Concept, SoPs on Risk Analysis, Risk Analysis Unit Terms of Reference and an organisational structure with job descriptions. Moreover, a manual of analytical techniques and a glossary of analytical terms guiding the technical work of the RAU was elaborated, enabling the development of several risk analysis products, including risk profiles and advisories for Border Crossing Points (BCP).



### Enhancement of FIA's institutional capacity

The FIA's institutional capacity to monitor and exchange information on local border events at selected air BCPs and at HQ was enhanced. Broad awareness of risk analysis across the FIA service was strengthened with training delivered to 31 senior officers from FIA HQ and BCPs. Furthermore, a specialist cadre of nine risk analysts was built through an advanced level training programme on risk analysis and analytical techniques, including four staff from the RAU. Eight national master trainers were qualified to deliver basic training on risk analysis. This pool of trainers delivered training sessions alongside international experts to 47 FIA operational officers based at various BCPs across the country, using the national training curriculum and materials on risk analysis developed by the project. Moreover, the project supported the integration of international good practice into the FIA's nascent risk analysis functions via two study visits to EU member states, Czechia and Poland.



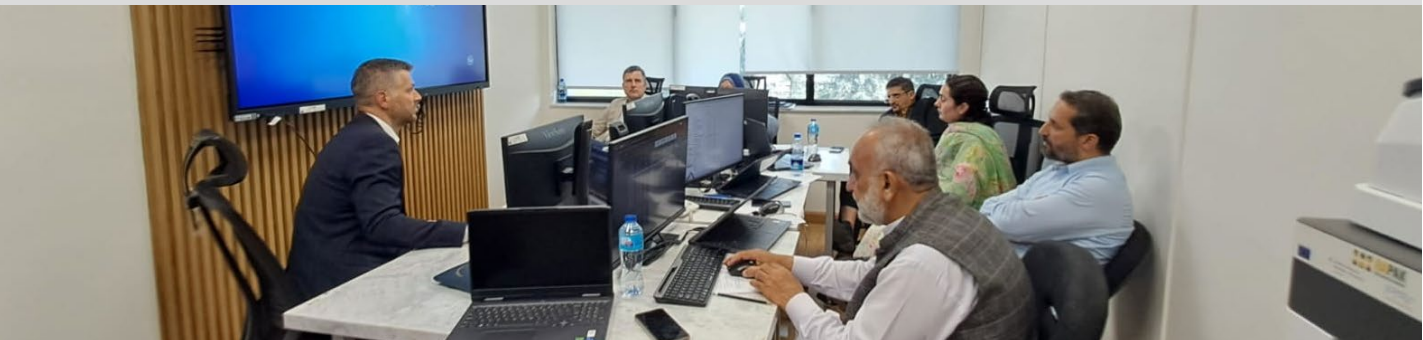
### Establishment of the FIA Risk Analysis model and RAUs

A total of 25 FIA operational officers from 15 selected BCPs were trained on FIA risk analysis systems and processes. Following the training, they were nominated as risk analysis focal points to deliver on risk analysis tasks in line with the new FIA policy. To support them in this role, dedicated workstations were installed at each of the 15 selected BCPs. These workstations facilitate the systematic recording and exchange of risk-related data between the operational level and FIA Headquarters, enhancing the overall effectiveness and coordination of risk analysis efforts. In addition, 47 FIA operational officers from BCPs are initiated in the risk analysis system and process following pilot training delivered by the master trainer pool. The project supported the development and piloting of BCP specific risk analysis products (risk profiles), leading to the creation of risk profile templates, jointly developed by the FIA HQ Risk Analysis Unit and BCPs. A specialist programme on information exchange mechanisms provided guidance and training on integration of new risk analysis functions into FIA's native database and information exchange systems, as well as the use of advanced data analytics software and techniques by the RAU.



## Establishment of a whole-of-government of approach to risks analysis in the context of border management

The project laid the foundations for expanding the FIA's risk analysis pilot to a wider whole-of-government setting across all relevant border management agencies. A series of inter-agency workshops and training events were conducted to share the good practices developed within the FIA, promote knowledge exchange and raise broader awareness of the value and potential benefits of risk analysis. This approach was successful, as it also highlighted the importance of developing risk analysis mechanisms that are acknowledged and incorporated into the border management policy and strategic planning documents currently under development.



Islamabad, September 2024: data analysis training for the RAU members taking place in the Risk Analysis Office



Prague, Czechia, December 2024: Study visit of Risk Analysis Unit members to Czech National Situation Centre of Border Protection

## For more information about the project

Project website <https://www.icmpd.org/our-work/projects/support-to-federal-investigation-agency-s-capacities-for-enhanced-risk-management-pilot-rapak>

## The Migration Partnership Facility



Migration Partnership Facility

This project was implemented in the framework of the Migration Partnership Facility (MPF), an EU-funded initiative implemented by ICMPD in support of the external dimension of the EU migration policy. Through its grants and initiatives under the Technical Assistance and Support component, the MPF aims to strengthen dialogue and cooperation on migration and mobility between Member States and partner countries outside the EU.

Funded by the European Union



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